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## WELCOME TO ABU DHABI PORTS

#### HELPING CUSTOMERS AND COMMUNITIES THRIVE

Abu Dhabi Ports operates in highly competitive, capital-intensive, and globally connected industries. As a business enabler, we are focused on delivering value to our investors and customers. We work to help them thrive. We help people make goods, and move those goods around the world. Our core objective is to facilitate the diversification of the economy by stimulating development and trade.

Approximately 90% of world trade travels by sea. Our ports provide vital infrastructure for the maritime industry, promoting the flow of those imports and exports, whilst supporting local communities and sustainable businesses, as well as the broader economy.

Abu Dhabi Ports is also developing Khalifa Industrial Zone Abu Dhabi (KIZAD), Khalifa Port's trade and logistics hub. Together, Khalifa Port and KIZAD are fully integrated providing excellent supply chain connections and efficiencies by combining technology, innovative systems and excellent infrastructure into a unique offering.

Our activities and assets are not only good for business; they are good for communities across the Abu Dhabi Emirate. Our community,

fishing and leisure ports play a central role in the daily lives of those people living in the surrounding villages and towns.

In the Western Region, our ports are serving as transit points for people, goods and equipment to islands and development projects, thereby helping further the diversification goals for this region. At the same time, our redevelopment and on-going management of other ports in the Emirate reflect the breadth of our activities to support economic expansion.

Across all of these activities, we are operating in a way that is sustainable and responsible to the local environment, community and economy.

Abu Dhabi Ports is on an exciting journey, and we invite you to join us

#### MOHAMED JUMA AL SHAMISI

CHIEF EXECUTIVE OFFICER

ABU DHABI PORTS 5





Global trade travelling by sea



Customers within the reach of Abu Dhabi



Abu Dhabi Ports is a master developer and manager of ports and industrial zones in Abu Dhabi. It was created in March 2006 as part of the restructuring of Abu Dhabi's commercial ports sector and acquired the assets of the Abu Dhabi Seaports Authority. Today, the company manages ten commercial, logistics, community and leisure ports, including its flagship, state-of-the-art, deepwater Khalifa Port. It is also developing Khalifa Industrial Zone (KIZAD), Khalifa Port's trade and logistics hub.

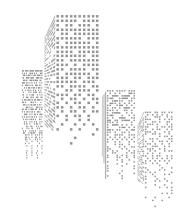
With 90% of global trade travelling by sea, Abu Dhabi
Ports plays a key role linking Abu Dhabi to global
markets and facilitating the diversification of the
Emirate's economy by enabling economic development
and the movement of goods, equipment and materials.
It enhances the vibrancy of the economy through ports
that are efficient and cost-effective, an industrial zone
that provides world-class infrastructure and dedicated
investor support, subsidiaries and group companies
that deliver excellent services to the maritime and
industrial zones sectors.

Abu Dhabi Ports has a direct link to the lives of many people in Abu Dhabi. It is likely that the vehicles they drive, the flour in the bread they eat, the electronic devices they use and the clothes they wear have come into the Emirate through one of the ports of Abu Dhabi Ports. In addition, these ports provide logistic support to Abu Dhabi's offshore oil and gas facilities.

THE ABU DHABI ECONOMIC VISION 2030

**DIVERSIFYING** THE EMIRATE'S **ECONOMY** 

THE ABU DHABI 2030 VISION HAS A **CORE COMMITMENT TO BUILDING A** SUSTAINABLE, DIVERSIFIED AND HIGH **VALUE-ADDED ECONOMY.** 



The Abu Dhabi Economic Vision 2030 is a roadmap that outlines an expected expansion in real GDP, while transforming the economy and increasing the non-oil share of the Emirate's GDP. This creates highly attractive business opportunities for companies within Abu Dhabi and the wider UAE.

This vision has a core commitment to building a sustainable and diversified, high value-added economy by 2030 that benefits all citizens and various stakeholders. This will be achieved by broadening the sectors of economic activity, enlarging the private sector, and growing external markets.

This includes enhancing the business environment and focusing on industry sectors, such as aviation, banking & finance, manufacturing, metals, petrochemicals, pharmaceuticals, tourism, and transportation. The vision also prioritises the development of necessary infrastructure, such as ports and industrial zones, to further empower these sectors.

## **HELPING BUSINESSES THRIVE**



#### A Central **Location**

Situated in the heart of strong growth markets, including the Middle East, Africa and South Asia regions, Abu Dhabi offers access to approximately 4.5 billion consumers within four time zones.



#### Cost Advantages

Customers enjoy competitive fees for using the ports and facilities of Abu Dhabi Ports, as well as efficient high-tech infrastructure in the ports, notably the semi-automated container terminal at Khalifa Port.



#### Ease of Doing **Business**

The ports of Abu Dhabi Ports and KIZAD provide a streamlined, straightforward set-up and operating environment by working with government agencies to minimise paperwork and procedures.



#### Industry **Stewardship**

Beyond the company gates, Abu Dhabi Ports works with organisations, government departments and other entities impacting the local logistics industry to ensure materials and goods move through the Emirate in the most efficient and cost-effective way.







MOST ATTRACTIVE **ECONOMIES FOR** 



100+ CAPITAL CITIES WITHIN 06 HOURS OF AIR TRAVEL



10% TOTAL PROVEN OIL RESERVES WORLDWIDE

The city of Abu Dhabi is the capital of the United Arab Emirates, the dynamic and fast-growing regional hub for business, trade, logistics, finance and leisure. A major hydrocarbon producer, the Emirate of Abu Dhabi has oil reserves that represent approximately 10% of total proven reserves worldwide, while its natural gas holdings are the fourth largest globally.

The government-owned Abu Dhabi Investment Authority is one of the largest, most respected sovereign wealth funds in the world. The country is attractive to local and foreign investors for its stable political system, strong rule of law and highly professional business landscape.

Modern and cosmopolitan, Abu Dhabi and the UAE provide a safe and comfortable, high-quality lifestyle for individuals and families. Beautiful natural and urban environments and pulsating cosmopolitan living are blended with distinctive Arabian hospitality to make Abu Dhabi an attractive place to live and work.

This capital city delivers all of the conveniences of 21st century global living, with diverse shopping, leisure activities and cultural events. Saadiyat Island will be home to the world's largest single concentration of premier cultural institutions, including the Zayed National Museum, the Louvre Abu Dhabi, the Guggenheim Abu Dhabi, and a maritime museum. The Sheikh Zayed Grand Mosque is the region's most awe-inspiring religious and national landmark.

Fantastic leisure opportunities include the world's largest indoor theme park, Ferrari World, the Yas Marina Circuit Formula 1™, Yas Mall with the largest enclosed gathering space of any shopping mall in the Middle East, as well as golf on three championshipready, all-grass golf courses.



THE ABU DHABI ADVANTAGE

# GLOBAL MARKETS WITHIN REACH

AT THE CROSSROADS OF
TRADE BETWEEN EUROPE,
ASIA AND AFRICA, ABU DHABI
SITS AMID A FAST-GROWING
POPULATION OF 4.5 BILLION
PEOPLE LIVING WITHIN FOUR
TIME ZONES.

More than 100 capital cities can be reached in six hours or less by air. Abu Dhabi itself is forecasting strong long-term growth which is based on a rapidly growing economy guided by the leadership's vision to shift from finite resources to sustainable industries.

What's more, the UAE has been identified in The World Economic Forum's 'Global Enabling Trade Report' as one of the world's top 20 most attractive economies for enabling trade.



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THE ABU DHABI ADVANTAGE A REGION ON **THE MOVE** 

ANNUAL GDP GROWTH IN THE REGION

4.5%

VALUE OF SOUTH-SOUTH TRADE

40%

**EMERGING** COUNTRIES' SHARE OF GLOBAL TRADE **43**%

**ABU DHABI IS AN IDEAL** 

BASE TO

**BENEFIT FROM** 

**FUTURE TRADE** 

PATTERNS.

Being located at the crossroads of Africa, Asia and the Middle East, and close to European and Commonwealth of Independent States (CIS) markets, Abu Dhabi is an ideal base for companies looking to benefit from these shifting trade patterns.





### **KHALIFA PORT**

As the maritime gateway to Abu Dhabi, Khalifa Port is the flagship deepwater port of Abu Dhabi Ports. It was opened for commercial traffic on 12.12.12 providing state-of-the-art facilities and maritime infrastructure. The port spreads over an area of nine square kilometres including the port island where the container terminal, RoRo hub and warehouses are located.

The 2.7 square kilometres' port island has a quay length of 3.2 kilometres with a 16 metres draft and a future alongside draft of 18 metres. Khalifa Port is approached by a 12 kilometres long channel, 250 metres wide and with a 16.5 metres draft. The port basin measures 800 metres x 3.6 kilometres along.

Khalifa Port is the first semi-automated port in the Gulf region and one of the most technologically advanced ports in the world. Designed to handle the next generation of ultra-large container ships, it is equipped with nine Super Post-Panamax ship-to-shore quay cranes, 33 straddle carriers, and 52 automatic stacking cranes.

With access to global markets, Khalifa Port is ideally positioned as a major distribution hub served by over 20 major shipping lines, directly linked to more than 50 destination ports around the globe and the capability of handling large cargo volumes while still offering a complete and attentive personal service. The port will also be the first port in the UAE to be linked to the new Etihad Rail network which is currently under construction.



**CURRENTLY SERVING MORE THAN 20 SHIPPING LINES** WITH DIRECT LINKS **TO MORE THAN 50 DESTINATION PORTS AROUND THE GLOBE.** 



**KHALIFA PORT** WILL HANDLE 15 **MILLION** TEUS AND 35 MILLION **TONNES OF GENERAL CARGO PER YEAR** WHEN ALL PHASES ARE COMPLETE.





PLANNED TEU CAPACITY

15m



PORT PRODUCTIVITY IN THE EMEA REGION



52 sq km

WORLD-CLASS TRADE AND LOGISTICS ZONE

The port's capacity of 2.5 million TEUs (20-foot shipping container units) and 12 million tonnes of general cargo tripled Abu Dhabi's capacity when it began commercial operations and is expected to grow with the local economy to a capacity of 15 million TEUs and 35 million tonnes of general cargo when all development phases are complete.

In a report issued by Container Management magazine, a British global leader in the maritime industry, Khalifa Port was ranked the second fastestgrowing port in the world, as it increased its throughput noticeably. In addition, the port prides itself with comprehensive e-services to reduce paperwork and enhance communication processes, as well as a twelve minute truck turnaround time at its container terminal, making the terminal the most ecient in the region. The crane productivity levels that were achieved are no less than 34 gross moves per hour (gmph), which marks an increase of 36% since the port commenced operations.

## **EXPANSION PLANS AT KHALIFA PORT**

In Aug 2016, a major expansion plan for the container terminal at Khalifa Port was announced to add 1000 metres of quay wall and deepen its main channel and basin to 18 metres from the current 16 metres by mid-2018, which means an additional 600,000 sqm for cargo handling.

Not stopping there, Abu Dhabi Ports signed a concession agreement with the giant Chinese shipping company COSCO SHIPPING Ports Limited in Sep 2016 to operate a new container terminal in 2018, with an initial annual capacity of 2.4 million TEUs. Once all phases are complete, the annual handling capacity will increase to 3.5 million TEUs, creating a new overall annual capacity of up to 6 million TEUs in both container terminals.



**KHALIFA PORT** was

**ANNOUNCED** 

**TO ADD** 

**1000** METRES

**OF QUAY** 

**WALL AND** 

**ADDITIONAL** 

**600,000** sqm

**FOR CARGO** 

HANDLING.

## **KHALIFA INDUSTRIAL ZONE ABU DHABI** (KIZAD)



KIZAD is Khalifa Port's trade and logistics hub providing outstanding access to markets, world-class infrastructure and dedicated investor support.

The zone is fully integrated with Khalifa Port and boasts excellent multimodal connectivity through road, air and future rail providing excellent supply chain connections and efficiencies.

KIZAD's infrastructural innovations include the "Hot Metal Road", a unique roadway that enables the delivery of molten aluminium from the KIZAD-based Emirates Aluminium (EMAL) smelter directly to manufacturers within the zone, saving the considerable financial and environmental cost of re-melting ingots. Another innovation is the "Modular Path" which allows for the unrestricted movement of ultra large structures within the zone and to and from Khalifa Port.



## **KIZAD OFFERS WORLD-CLASS** INFRASTRUCTURE AND **DEDICATED INVESTOR** SUPPORT.

KIZAD has a list of established contractors, financial partners and other service stakeholders whose job is to ensure that investments into the zone are as hassle free and transparent as possible. KIZAD also has a team of professionals who deliver dedicated investor support. unprecedented value and convenience by facilitating relationships with Government and Licensing Authorities, as well as utility companies to ensure rapid processing and approvals through the dedicated 'One Stop Shop'.

In addition, Abu Dhabi Ports is currently developing the KIZAD Logistics Park (KLP). In a report issued by Container Management magazine, a British global leader in the maritime industry, Khalifa Port was ranked the second fastest-growing port in the world, as it increased its throughput noticeably.





**KHALIFA PORT** FREE TRADE **ZONE** 

In response to the growing demand for free zones, Abu Dhabi Ports has introduced Khalifa Port Free Trade Zone within Khalifa Industrial Zone Abu Dhabi (KIZAD), to become the future of trade in the emirate of Abu Dhabi.

Within the gross area of 100 square kilometres (across Areas A and B), Khalifa Port FTZ now boasts a wide portfolio of investment sectors including aluminium, automotive, engineered metals, port logistics, food processing, pharmaceuticals, packaging, polymer converting and other industries that rely on Khalifa Port. Khalifa Port FTZ offers a flexible master plan that is capable of accommodating more industries in the future from a land use perspective.

## WITHIN THE GROSS AREA OF 100 SQUARE KILOMETRES (ACROSS AREAS A AND B), KHALIFA PORT FTZ NOW BOASTS A WIDE PORTFOLIO OF INVESTMENT SECTORS.

Within the additional free zone territories allocated in the 16 sq km Area 'A', KIZAD is master-planning the Business Park, District and Local Centres.

KIZAD Business Park in Area 'A' offers multiple real estate opportunities and welcomes interested suppliers to serve the needs of over 50,000 customers, both employees and visitors.

Spanning a total area of 84 sq km, Area B will feature heavy, light & logistics industries, commercial complexes, big-box retail stores, town centre and mixed-use developments, as well as residential developments.

## **CSP ABU DHABI TERMINAL**

CSP Abu Dhabi Terminal, the second container terminal in Khalifa Port, is one of the strategic ventures aimed at boosting container traffic in the port, the region's first semi-automated and one of the world's fastest-growing port in the region.

The ground breaking ceremony held for this terminal, follows an agreement inked by Abu Dhabi Ports and COSCO SHIPPING Ports Limited, the world's leading ports operator. The terminal will operate end of 2018, boosting Khalifa Port capacity to 6 million TEUs per annum. The new facility, once operational, will bring wide spectrum of benefits for shipping companies, maritime operators and customers including lower costs, more competitiveness and FDI to Abu Dhabi, as well as attracting new customers from China, South Asia and the rest of the world.



THE TERMINAL WILL **OPERATE END OF** 2018, BOOSTING **KHALIFA PORT CAPACITY TO 6 MILLION TEUS PER ANNUM.** 

# **ZAYED PORT AND THE FREE PORTS** 1 38 ABU DHABI PORTS

## ZAYED PORT IS HOME TO A STATE-OF-THE-ART LUXURY CRUISE SHIP TERMINAL.

Inaugurated in 1972, Zayed Port served as Abu Dhabi's gateway port for 40 years, until its container service was transferred to Khalifa Port in 2012. Today, it handles general cargo, liquid bulk, break bulk and project cargo. Zayed Port has now become home to a state-of-the-art luxury cruise ship terminal, playing a strategic role in the Emirate's long-term development for a thriving tourism sector.

The port covers an area of 5.35 square kilometres, has 21 berths, a total berth length of 4,375 metres, and accommodates warehousing and cold storage facilities covering more than 143,000 square metres.

The Free Port at Zayed Port caters for smaller vessels, tugs, barges and service craft. It handles general and bulk cargo, such as fruits, grain, fertiliser, coal, spare parts, steel, cleaning materials, and other bulk commodities including petroleum and chemicals. It supports a range of operations and activities for bunkering, maintenance, hot work, painting, crew-boat exchange, diving and other marine services.

The New Free Port has been designed to receive fishing boats and dhows, as well as tug boats and other small vessels catering for the local oil industry. It is a lay-by port where no loading and unloading takes place. Instead, the port offers berthing areas and related services to a variety of customers from the corporate world and leisure sector.

## MUSAFFAH PORT AND THE **NEW MUSAFFAH CHANNEL**



Located in the heart of Abu Dhabi's industrial area, Musaffah Port accommodates a general cargo terminal and has an extensive waterfront of nearly 40 kilometres with numerous private berths and terminals. Musaffah Port and the new Musaffah Channel serve the adjacent industrial area and Industrial City of Abu Dhabi (ICAD).

A number of large commercial and industrial companies occupy the waterfront, including steel works, shipyards, rig construction, offshore construction, as well as supply, dredging, shipping and construction companies.

The new Musaffah Channel measures a length of 53 kilometres and is nearly twice as long as the old channel. It was built to provide safe navigation with unrestricted air draft for vessels moving between Musaffah Port and the Arabian Gulf. The AED 1.5 billion (US\$ 411 million) project was completed and handed over to Abu Dhabi Ports in February 2011.





## THE WESTERN **REGION PORTS**

The vast Western Region of the Emirate of Abu Dhabi is home to substantial hydrocarbon resources, major industrial, power and tourism projects, and various other economic development schemes. Abu Dhabi Ports develops and operates key logistics infrastructure along the region's extensive coastline.







#### **AL MIRFA PORT**

was fully upgraded and inaugurated in Dec 2015. The redevelopment of Al Mirfa Port included rock revetment to protect the port berths, and the construction of a breakwater to guard the port's basin from the force of strong water currents. Floating pontoons were also set up, creating new berths to accommodate 140 fishing boats and leisure ferries.

The floating berths help fishermen to keep their boats in the water instead of pulling them on to shore after each trip. Upgrading the facilities meant providing a new multi-purpose administration building, a modern restaurant, a shaded car park, as well as a dedicated fish market with a large number of retail units.



#### **MUGHARRAQ PORT**

is a key port in the Western Region, as it provides cargo services and supports ferry and logistics connections to Sir Bani Yas Island and Delma Island, both of which play important

roles in the region's development. The port also enables mainland maritime recreation and fishing.



#### **SILA PORT**

is the largest public marina in Abu Dhabi. It supports the local fishing industry, provides cargo services and offers recreational activities. Abu Dhabi Ports has enhanced the port facilities for fishermen and will further develop the port to support and enhance marine recreation.



#### **DELMA PORT**

is located on Delma Island and currently being developed to serve as a general multipurpose port that will handle cargo, passenger ferries and fishing vessels. Its ongoing expansion supports targeted development projects of the island.



## **FUJAIRAH TERMINALS**



**ABU DHABI MARINE SERVICES 'SAFEEN'** 



This subsidiary provides a comprehensive range of marine services and ancillary quayside services in a safe, secure and efficient manner to vessels calling at Abu Dhabi's seaports. Abu Dhabi Marine Services 'Safeen' operates a modern fleet and uses the latest port equipment and continuous training to deliver both traditional marine services, such as vessel traffic services (VTS), pilotage, harbour towage and mooring, as well as a wide range of add-on services, ranging from garbage disposal and bunkering to fresh water delivery, issuing of permits and diving services.



## **ABU DHABI PORTS MARITIME TRAINING CENTRE**

Located at Musaffah Port, the Abu Dhabi Ports Maritime Training Centre provides internationally accredited training courses that are a first in the Middle East and North Africa (MENA) region. The centre complies with ISO standards and has been officially certified by Lloyd's Register (LR) as an approved training provider. This accolade not only confirms the centre's world-class status, but recognises it globally as the very first in the GCC region to offer maritime training to this high international standard.

The training centre provides state-of-the-art facilities, including manoeuvring and VTS simulators, as well as a computer laboratory with classrooms and conference rooms.

The offered courses include navigation courses covering local and unfamiliar settings, IALA model courses for VTS operators and supervisors, as well as courses covering navigational techniques for high speed craft. In addition, the centre offers security training and programmes focussed on non-technical skills, such as human factors training mandated under the Standards of Training, Certification and Watchkeeping (STCW) Convention (Manila Amendments).

The training centre caters to internal and external trainees.







## **ABU DHABI CRUISE TERMINAL**

As Abu Dhabi is firmly establishing itself as a world-class cruise line destination, Abu Dhabi Ports has been strongly supporting this development with new port facilities and infrastructure projects at Zayed Port, the emirate's cruise line destination port.

Located in the heart of the city of Abu Dhabi with excellent transport links to a variety of cultural attractions and entertainment activities, Zayed Port's cruise terminal can accommodate three mega cruise liners simultaneously. Covering an area of 8,000 square metres, the terminal building includes a wide range of passenger facilities, including an immigration office, customs, foreign exchange, taxi and bus stands, as well as a mezzanine level with souvenir shops, restaurants, office facilities and waiting areas for cruise staff. It also features various tourist information services and numerous passport border control counters to ensure that the customs process is smooth and timely.

## **INAUGURATING SIR BANI YAS CRUISE BEACH**





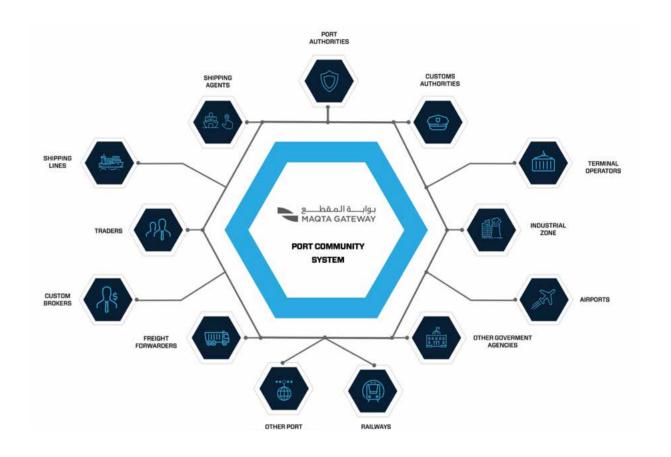
#### شاطئ صير بني ياس للسفن السياحية SIR BANI YAS CRUISE BEACH

Under the patronage of His Highness Sheikh Hamdan Bin Zayed Al Nahyan, Ruler's Representative in the Western Region, Abu Dhabi Ports opened Sir Bani Yas Cruise Beach on December 15, 2016 in the western region of the Emirate, offering cruise ship passengers a new beach destination with unrivalled tourism experiences.

Hailed as one of the UAE's largest natural reserves open to the public, Sir Bani Yas Cruise Beach was developed to meet the demand for a beach call addition to the itineraries of the world's leading cruise lines. Stretching for more than 1.3 kilometre, Sir Bani Yas Cruise Beach is considered to be the first cruise beach destination of its kind in the region as it boasts tailor-made facilities to fulfil best-inclass industry standards, and offers unique beach island activities and excursions.







The Maqta Gateway is Abu Dhabi Ports' innovative, state-of-the-art port community system project that has taken the Emirate's trade business to the next level, making import and export activities more efficient, transparent and thus more time and cost effective while guaranteeing optimum supply chain efficiency.

The system has been designed in line with international standards and serves the community by interlinking all of the relevant parties involved in Abu Dhabi's growing import and export trade business. It offers ports, exporters, importers,

shipping lines, customs and government agencies a single point of contact and real time information at any time of the day - even via mobile, significantly enhancing processing times and communication procedures.

The Maqta Gateway ensures smooth transport and logistics operations involving Abu Dhabi's ports, airports and railway networks. It feeds into wider global supply chain communication platforms and acts as an accelerator for development and trade in the Emirate, a core objective for Abu Dhabi Ports and a central pillar of the Abu Dhabi Economic Vision 2030.



Owned by Abu Dhabi Ports, Mubadala and Mubadala Infrastructure, this subsidiary operates the state-of-theart container terminal at Abu Dhabi's Khalifa Port, the first semi-automated container port in the GCC region. With excellent connections to statutory bodies, ADT fully supports the movement of freight through Khalifa Port's container terminal while ensuring most cost-effective cargo flows.

ADT's diversification of supply chain services offers a full suite of logistic solutions to benefit trade partners and shipping lines. The port operator garnered a number of achievements in 2015 and its more than 20% year-on-year growth over the past five years can be attributed to its professional team and the strong relationships with the shipping industry and trade community.



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#### DEFINING THE FUTURE OF TRADE

## **KHALIFA PORT FTZ**

In its endeavor to address the increasing demand for Free Zone land from local and international companies as well as additional demand from investors looking to strengthen their presence in free zones in Abu Dhabi, Abu Dhabi Ports expanded Khalifa Port Free Trade Zone (FTZ) to 100 Square KM to make it the largest free zone in the Middle East.

Khalifa Port FTZ is located in KIZAD Area A and B, mid-way between Abu Dhabi and Dubai and is fully integrated with Khalifa Port, the region's first semi-automated port. Khalifa Port FTZ is driven by flexible plans to accommodate multiple industries and industrial clusters serving up, mid and downstream tenants.. KIZAD will also launch an integrated business park in Area A within the Free Trade Zone, that will be within close proximity to Khalifa Port, one of the world's fastest-growing ports.



SUSTAINABILITY

## **BENEFITING THE BUSINESS**, **ENVIRONMENT AND** COMMUNITY





#### e-Gate

INCREASED EFFICIENCY AND PAPERLESS



#### ISO

CERTIFIED OPERATIONAL DIVISIONS



#### **80**%

**ENERGY SAVING** DATA SERVERS

Abu Dhabi Ports understands that the decisions it makes as a company can impact much more than just the company's bottom line. Therefore, it takes a holistic approach in decision-making and in assessing its success.

Abu Dhabi Ports uses three core metrics to determine the company's true sustainability: commercial success, the impact on the environment and the contribution to the communities in which it

## COMMERCIAL

Abu Dhabi Ports is a customer- and commercially-focused company that seeks to generate sustainable returns for its shareholders by bringing world-class expertise to the management and development of its infrastructure assets. This includes developing diversified revenue streams from a growing number of businesses operating in, or supporting, the maritime, logistics and industrial zone sectors.

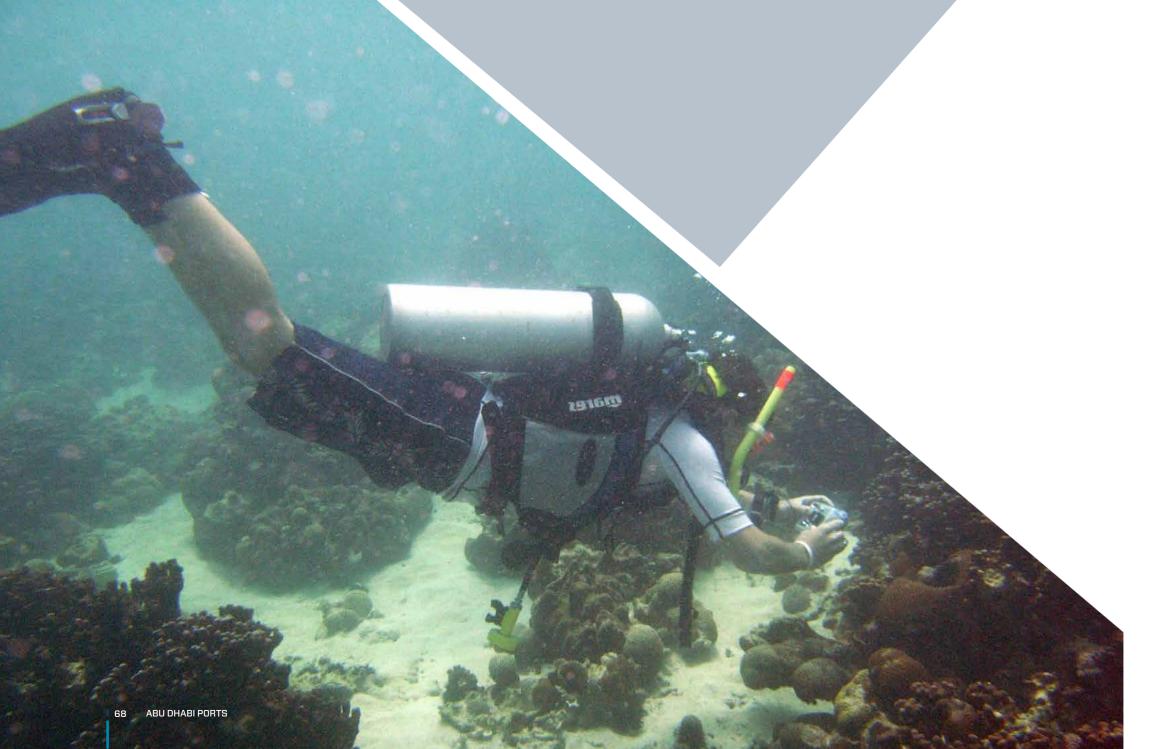
These companies both benefit from and contribute to Abu Dhabi Ports' expertise in these fields and reinforce the overall strength of the company's operations.

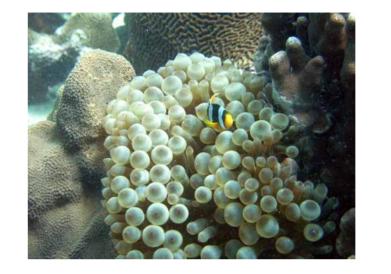
Abu Dhabi Ports manages risk factors and ensures business continuity through robust corporate governance systems and a rigorous code

#### of husinoss conduct. Its t

of business conduct. Its training and professional development drive the company's ability to grow, innovate and generate value for shareholders and the wider economy. The commitment to quality across the organisation is reflected in ISO certifications which have been awarded to Abu Dhabi Ports in various sectors, including customer service, safety, as well as environment and occupational health.

The success of these strategies is demonstrated through the steadily increasing cargo throughput across all of the ports of Abu Dhabi Ports, and the consistently expanding uptake of land and capital investment by companies in KIZAD.





### ENVIRONMENT

When economies grow rapidly, as is the case in Abu Dhabi, special consideration must be given to the impact that this development will have on the local environment. Abu Dhabi Ports has taken a number of steps that will both benefit a diversified economy and contribute to a thriving environment.

The most significant example of this is the construction of the award-winning 8-kilometre-long Environmental Protection Breakwater that seeks to minimise the environmental impact of Khalifa Port and the related shipping movements on one of the region's most valuable marine ecosystems, the Ras Ghanada Reef. The port itself was built on a man-made island, 4 kilometres offshore, to preserve the natural flow of currents along the coastline.

Elsewhere across the Khalifa Port and KIZAD development, Abu Dhabi Ports works with customers to ensure responsible technologies and practices are implemented. Additionally, Abu
Dhabi Ports has installed advanced air monitoring equipment at the Khalifa
Port and KIZAD site, and conducts
marine surveys to assess the health of the marine ecosystem surrounding the port.

There is extensive solid waste and wastewater recycling, including construction waste recycling, and Abu Dhabi Ports supports the construction of energy-efficient buildings within its ports and industrial zone.

In addition, the Terminal Operating
Software and e-Gate system ensure
the efficient movement of cargo
through Khalifa Port, while minimising
the time that trucks spend on the port
site waiting and idling. Furthermore,
the company's IT department has put
in place a virtual server system that
has reduced power consumption at the
company's data centre by 80%.



#### Heritage

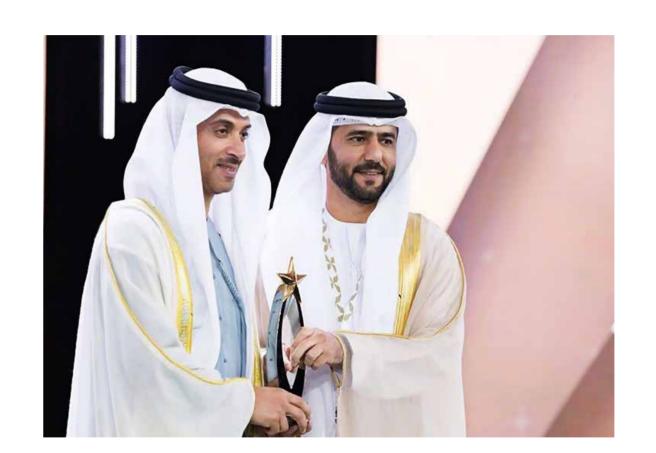
With the nation's history so closely linked to the sea and to its legacy of maritime activities such as pearling, fishing, sailing and trading, Abu Dhabi Ports proudly develops and operates high-quality port facilities that help communities, small local businesses and families maintain their links with these important heritage activities.

#### **Human capital**

Successfully hiring UAE Nationals and then providing carefully structured, professional training and mentoring programmes for them is a strategic priority for the company. This includes providing high level focused training, skills enhancement, and fast-track career opportunities that will prepare them to become the leaders of tomorrow, whether at Abu Dhabi Ports or any other organisation.

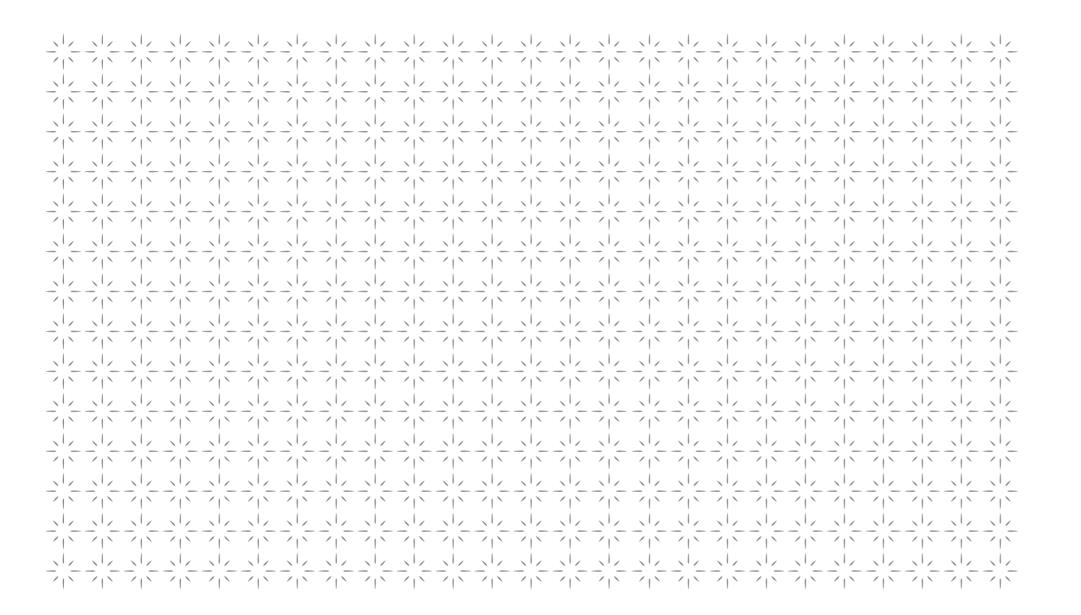
Recruitment events and particular training programmes which target UAE Nationals are part of Abu Dhabi Ports' ongoing activities to foster Emirati talent. One example is the NAWRUS scheme which stands for the National Way to Ramp Up Success and has been specifically designed to train Emiratis for operational roles in cargo operations at Abu Dhabi's ports. It is an 18-24 month-long programme which offers comprehensive training for prospective port supervisors, port operators and clerks.

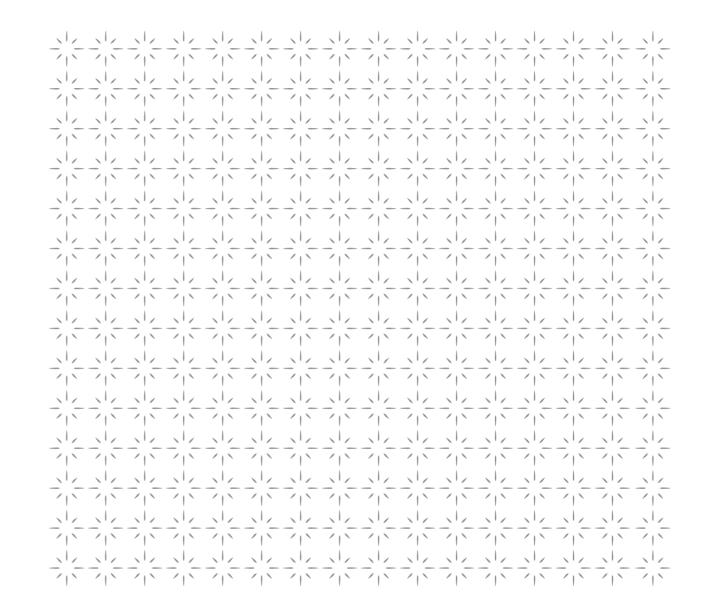




Recognising the results and continued commitment towards excellence, leadership and innovation, Abu Dhabi Ports was recognised with 5 accolades at the awards ceremony of 'Abu Dhabi Award for Excellence in Government Performance' (ADAEP), including the prestigious Main Award.

During the award ceremony, Abu Dhabi Ports received the highest honour, as recipient of the coveted Main Award for Outstanding Entity, which is granted to the entity which distinctively carries out its main duties and works towards the fulfilment of the requirements of the Abu Dhabi Government. This entity has the best results in all criteria and employs coherence and integration in its performance. In addition, Abu Dhabi Ports successfully won 'Achieving Abu Dhabi's Plan', the 'Financial' award for its high performance in this category. AbdulKareem Al Masabi, Executive Vice President Ports, was honoured with the 'Executive Director' award while Abu Dhabi Marine Services' (Safeen) an Abu Dhabi Ports' business unit, was awarded 'Best Government Service'.





#### For more information

please call 800 10 2030 Email: info@adports.ae or visit adports.ae

Abu Dhabi, 54477
United Arab Emirates
Tel: +971 2 695 2000







@abudhabiports

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www.adports.ae



















